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11th June 2007.

HSE HR Circular 009/2007

To: Each Assistant National Director of Human Resources

## Re: Fees for Retired and External Members of Interview Boards

Following a review of rates being paid to retired and external interview board members, the rate of €220 per day is now the standard HSE rate.

A higher rate of €284 may be paid in exceptional situations where the salary of the job being interviewed for has a starting salary in excess of €100,000.

The above rates are effective immediately.

Martin McDonald

National Director of Human Resources