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21<sup>st</sup> December 2006.

## HSE HR Circular 019/2006

To: Each Assistant National Director of HR – Area Each National Director Each Assistant National Director Each Network Manager Each Local Health Office Manager

Re: Changes in Recruitment Policy.

I refer to a number of changes in Recruitment practices which are being introduced to improve the time-lines involved in the recruitment process. This follows a major review of recruitment practices which highlighted the periods from advertisement to interview stage and from job offer to commencement stage as significant impediments to the recruitment and appointment of staff as quickly as is desired.

Following consideration by the National Management Team, the following policies are being implemented with effect from 1<sup>st</sup> January 2007:

- (i) In respect of external recruitment, a standard approach of three month take up duty period is to be applied. Only in exceptional circumstances e.g. where a prospective Consultant who has been offered a post is undergoing a final six months of a recognised Training Programme, relevant to the post being offered, should any exception be allowed.
- (ii) In the case of HSE internal appointees, (through promotion or otherwise) arrangements are being introduced to implement a HSE policy that internal appointees start work in their new post not later than six weeks from the date of notification. Line Mangers must release staff to commence their new post within this period. Should exceptional circumstances arise e.g. a large number of staff leaving a particular unit at the same time, the period could be extended by agreement.

- (iii) Interview Board dates should be arranged prior to advertisement of posts and advertisements/candidate documentation should specify the date(s) upon which interviews will be held.
- (iv) The start-day should be specified in job advertisements e.g. Principal Dental Surgeon required from 1<sup>st</sup> June 2007.

Please ensure that these arrangements are implemented within your area of responsibility. Area Recruitment Managers will be in a position to provide further details in relation to implementation.

Yours sincerely,

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Martin Mc Donald, National Director of Human Resources.